



Project Title:
Localizing e-Governance for Accelerated Provision of Services (LeAPS) Program
2022 Annual Work Plan (Revision 2)

Implementing Partner: Ministry of the Interior and Local Government - BARMM

Project Description

Emphasis on improving public services using technology and innovations was strengthened when the Bangsamoro Autonomous Region of Muslim Mindanao (BARMM) government had to deal with the COVID-19 pandemic along with other transition related concerns. Even prior the pandemic, the Ministry of the Interior and Local Government (MILG) already recognized the challenge of improving public service delivery in BARMM and to respond to substantial gaps in public service delivery at the local level, the MILG forged a partnership with UNDP for the Localizing e-Governance for Accelerated Provision of Services (LeAPS) Program.

With the overall goal of “A highly trusted governance aimed at co-creating and bringing meaningful citizen-centric services towards the digital transformation for an empowered Bangsamoro”, the LeAPS Program will harness the transformative power of data, digitalization, and people-centered governance to substantially improve the delivery of local public services, develop ICT capacity in civil servants and citizens and generate awareness, ease of use and, eventually, ownership of digital tools and processes, completing a journey

Country Programme Period: 2019-2023

Project/Output ID: 00128976/00122808

Project Start Date: 01 January 2022

Project End Date : 31 December 2023

Project Board Meeting: _____

Gender Marker: GEN2

2022 AWP budget: PHP 108,494,457¹ /
\$ 1,940,665

Total resources required: PHP 175,053,000 /
\$ 3,448,956

Total allocated resources: PHP 175,053,000 /
\$ 3,448,956

- Regular _____
- Other:
 - Donor _____
 - Government PHP 175,053,000 /
\$ 3,448,956

Unfunded budget: _____

In-kind Contributions: _____

Agreed by Government:

Date:

Atty. Naguib G. Sinarimbo, Minister, MILG-BARMM

DocuSigned by:

Agreed by UNDP:

Date:

Edwin Garcia, Deputy Resident Representative

28-Dec-2022

¹ The 2022 AWP Budget in Php Value is higher than the total allocated resources due to exchange rate differences. UN Operational Rates of Exchange (UNORE) used for revised 2022 AWP budget: P58.97 = \$1.00

PROGRAMME ALIGNMENT

A.1 2019-2023 PFSD/CPD Outcome alignment	1: The most marginalized, vulnerable, and at-risk people and groups benefit from inclusive and quality services and live in a supportive environment wherein their nutrition, food security, and health are ensured/protected.																																				
A.2 2019-2023 CPD Output Indicator alignment [Choose between 1-3 applicable indicators] <i>Y1-YX placeholders should be replaced with actual project implementation period</i>	<p><i>1.2.1 Number of UNDP-assisted NGAs and LGUs implementing reforms and innovations for delivery and monitoring of services, public finance management, or public procurement.</i></p> <table border="1" data-bbox="568 491 2040 660"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="2">Targets / Cumulative Results</th> <th colspan="2">End of Project Target</th> </tr> <tr> <th>Year</th> <th>Quantity/ Points /Rating</th> <th>2022</th> <th>2023</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>2021</td> <td>0</td> <td>3</td> <td>10</td> <td>13</td> <td></td> </tr> </tbody> </table> <p><i>1.2.2 Number of NGAs and LGUs using the UNDP-assisted electronic-governance system [IRRF 2.2.1.1]</i></p> <table border="1" data-bbox="568 746 2040 916"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="2">Targets / Cumulative Results</th> <th colspan="2">End of Project Target</th> </tr> <tr> <th>Year</th> <th>Quantity/ Points /Rating</th> <th>2022</th> <th>2023</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>2021</td> <td>0</td> <td>3</td> <td>10</td> <td>13</td> <td></td> </tr> </tbody> </table>	Baseline		Targets / Cumulative Results		End of Project Target		Year	Quantity/ Points /Rating	2022	2023	Target	Actual	2021	0	3	10	13		Baseline		Targets / Cumulative Results		End of Project Target		Year	Quantity/ Points /Rating	2022	2023	Target	Actual	2021	0	3	10	13	
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A.3 2022-2025 UNDP SP IRRF Output Indicator Alignment SP Outcome 2: Accelerate structural transformations for sustainable development	<p><i>Indicate any other applicable 2022-2025 SP output indicators outside the CPD. See [link] for full list of indicators.</i></p> <p>Number of LGUs using frameworks¹ that leverage digital technologies and big data for:</p> <ol style="list-style-type: none"> Delivery and monitoring of services Public engagement Access to and protection of information Legal identity and civil registration Urban development using smart technologies Other critical public services (e.g. public procurement) <table border="1" data-bbox="568 1283 2029 1326"> <thead> <tr> <th>Baseline</th> <th>Targets / Cumulative Results</th> <th>End of Project Target</th> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Baseline	Targets / Cumulative Results	End of Project Target																																	
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¹ Includes policy, legal and regulatory frameworks and funded programmes/initiatives.

¹ The 2022 AWP Budget in Php Value is higher than the total allocated resources due to exchange rate differences. UN Operational Rates of Exchange (UNORE) used for revised 2022 AWP budget: P58.97 = \$1.00

2.2.1 Use of digital technologies and big data enabled for improved public services and other government functions	Year	Quantity/ Points /Rating	Y1	Y2	Target	Actual
	2021	20	10	10	20	

A.4 Sustainable Development Goals Target Alignment	<p><i>Indicate applicable SDG targets. See [link] for full list of targets and indicators.</i></p> <p><i>SDG Goal 16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels</i></p> <p><i>Target Indicators:</i></p> <p>16.6 Develop effective, accountable and transparent institutions at all levels</p> <p>16.6.2 Proportion of population satisfied with their last experience of public services</p> <p><i>Goal 17. Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development</i></p> <p><i>Target Indicators:</i></p> <p>17.8 Fully operationalize the technology bank and science, technology and innovation capacity-building mechanism for least developed countries by 2017 and enhance the use of enabling technology, in particular information and communications technology</p> <p>17.8.1 Proportion of individuals using the Internet</p>
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A.5 Project Document Outcome Indicators²	<p><i>Indicate outcome indicator/s in project document</i></p> <table border="1" style="width: 100%; text-align: center;"> <tr> <td>Baseline</td> <td>Targets / Cumulative Results</td> <td>End of Project Target</td> </tr> </table>	Baseline	Targets / Cumulative Results	End of Project Target
Baseline	Targets / Cumulative Results	End of Project Target		

² The Project Document Outcome Indicators will be developed during the M&E planning exercise to be conducted before the end of this year.

Year	Quantity/ Points /Rating	Y1	Y2	Target	Actual
2021	TBD	TBD	TBD	TBD	

I. 2022 ANNUAL WORK PLAN

Project Title: Localizing e-Governance for Accelerated Provision of Services (LeAPS) Program in the Bangsamoro Autonomous Region in Muslim Mindanao (BARMM) Program

Project ID: 00128976

Output ID: 00122808

Implementing Partner: MILG

EXPECTED OUTPUTS					
OUTPUT 1: Efficient e-services in all LGUs and ministries of BARMM managed and optimized					
Project Output Indicator/s	Baseline		Annual Target (Annual)	Cumulative Target (from Start Year) Start year: 2022	End-of-Project Target End year: 2023
1.1 Number of core ICT infrastructure (servers and data with software systems) for e-Governance established	2020	0	1 Data Centre in MILG established	1 Data Centre in MILG established	1 Fully functional and well-maintained Data Centre in MILG
	2020	0	1 #DigitalBangsamoro portal w/ e-services set-up	1 #DigitalBangsamoro portal w/ e-services set-up	1 #DigitalBangsamoro portal w/ e-services fully functional and well-maintained
	2020	0	Digital Centers set up: 2 in LGUs 1 in ministry	Digital Centers set up: 2 in LGUs 1 in ministry	Digital Centers fully-functional 2 in LGUs 1 in ministry Digital Centers set up: 12 in LGUs 14 in ministries
	2020	0	Interactive Call Centers set up: 2 in LGUs 1 in ministries	Interactive Call Centers set up: 2 in LGUs 1 in ministries	Interactive Call Centers fully-functional 2 in LGUs 1 in ministries Interactive Call Centers set-up 12 in LGUs ³ 14 in ministries
1.2 Number of project trained women with increased ICT capacities focused on management of Digital Centres and Interactive Call Centres	2020	0	50 from LGUs 50 from ministries 10 from CSOs	50 from LGUs 50 from ministries 10 from CSOs	100 from LGUs 75 from ministries 120 from CSOs

³ The target for 2022 is to complete all 14 LGUs in BARMM.

1.3 Pool of trainers from LGUs, Ministries, CSOs for Empathy Training and Digital Service Design Lab established with at least 50 percent women trainers	2021	LGU-58 (55%,32, Females) Ministry-37 (45%, 17, Females) CSO-4 (0% Female) Total-99 (49%, 49, Females)	Pool of trainers should have at least 2 representations each from the following: LGU, Ministries, CSOs	Pool of trainers should have at least 2 representations each from the following: LGU, Ministries, CSOs	Pool of trainers should have at least 2 representations from the following: LGU, Ministries, CSOs
1.4 Number of individuals using Digital Centers and #DigitalBangsamoro portal (disaggregated by gender and marginalized groups - PWD, SCs)	2020	0	0	0	2900 (LGU-1,400 Ministry-1,500)
1.5 Number of LGUs and BARMM ministry with updated Citizen's Charter (e-services integrated)	2020	0	0	0	At least 3 (2 LGUs and 1 BARMM ministry)

Expected Outputs	PLANNED ACTIVITIES	PLANNED SCHEDULE				RESPONSIBLE PARTY	FUNDING SOURCE	PLANNED BUDGET [P58.97=USD1 per UNORE Oct 01 2022]		
		2022						ACCOUNT CODE	DESCRIPTION	AMOUNT (PHP / USD)
		Q1	Q2	Q3	Q4					
OUTPUT 1: Efficient e-services in all LGUs and ministries of BARMM managed and optimized	1.1 Technical Assessment for the Deployment of Digital Centers w/ interactive Call Centers - 5 LGUs + 10 ministries in 2022					UNDP	MILG	71600	Travel	PHP 776,079 / USD 14,633
						UNDP	MILG	71200	International Consultant	PHP 1,738,950 / USD 30,000
	1.2 Conduct of DSDL Workshops (Planning, Teambuilding, TOT, Assessment) - 5 LGUs + 5 ministries in 2022					UNDP	MILG	71300	Local Consultant	PHP 5,079,412 / USD 91,588
								75700	Training / Workshop	PHP 12,596,054 / USD 225,922
								71600	Travel	PHP 2,036,311 / USD 36,339
1.3 Development of the #DigitalBangsamoro portal incl.					UNDP	MILG	72100	Contractual Services-Companies	PHP 36,672,619 / USD 645,929	

	administration and maintenance of e-services (Phase 1)						71300	Local Consultant	PHP 1,041,000 / USD 17,734
	1.4.1 Procurement and set-up of ICT Equipment for Butig, Piagapo, and MILG				UNDP	MILG	72100	Contractual Services-Companies	PHP 7,293,033 / USD 132,965
	1.4.3 Procurement and set-up of VSATs for 10 LGUs + one (1) year Internet subscription				UNDP	MILG	72400	Subscription	PHP 2,527,160 / USD 45,217
	1.7 VSAT/Internet subscription for one (1) year for Butig and Piagapo + technical support and oversight				UNDP	MILG	72100	Contractual Services-Companies	PHP 746,606 / USD 13,408
					UNDP	MILG	71600	Travel	PHP 359,963 / USD 6,869
	1.9 Streamlining the Human-Centered Digital Center/Space experience for citizens - 10 LGUs + 5 ministries				UNDP	MILG	71300	Local Consultant	PHP 500,069 / USD 9,348
					UNDP	MILG	71600	Travel	PHP 49,459 / USD 949
	1.11 Knowledge exchange and information dissemination workshops for additional LGUs + ministries				UNDP	MILG	75700	Training / Workshop	PHP 187,072 / USD 3,581
	1.12 Bangladesh Learning Exchange of the LeAPS Program Core Team				UNDP	MILG	71600	Travel	PHP 2,970,898 / USD 56,159
SUB-TOTAL (Output 1) w/o GMS									PHP 74,574,685 / USD 1,330,641

EXPECTED OUTPUT					
OUTPUT 2: LGUs effectively and efficiently use disaggregated data for development and resilience planning, programming, budgeting and governance using DevLIVE+.					
Project Output Indicator/s	Baseline		Annual Target (Annual)	Cumulative Target (from Start Year)	End-of-Project Target
				Start year: 2022	End year: 2023
2.1 Number of LGUs with increased capacities on DevLIVE+ data collection, management, and analysis, including gender-sensitive data collection and analysis	2020	0	14	14	14
2.2 Percentage of population of targeted barangays in BARMM are recorded in the DevLIVE+ platform disaggregated by sex	2019	3%	10%	10%	50%
2.3 Number of government officials with increased understanding on evidence-based planning	2020	8	28	28	50

EXPECTED OUTPUTS	PLANNED ACTIVITIES	PLANNED SCHEDULE				RESPONSIBLE PARTY	FUNDING SOURCE	PLANNED BUDGET		
		2022						[P58.97=USD1 per UNORE Oct 01 2022]		
		Q1	Q2	Q3	Q4			ACCOUNT CODE	DESCRIPTION	AMOUNT (PHP / USD)
OUTPUT 2: LGUs effectively and efficiently use disaggregated data for development and resilience planning, programming, budgeting and governance using DevLIVE+	2.1 Learning Exchange in the City of Vigan (Province of Ilocos Sur) on their DevLIVE+ implementation					UNDP	MILG	71600	Travel	PHP 6,000 / USD 115
	2.2 Procurement of Equipment (49 handheld GPS, 224 tablets, 7 laptops) for 7 LGUs					UNDP	MILG	72800	Information Technology Equipment	PHP 6,980,281 / USD 123,420
	2.3 Development and pilot testing of the enhanced DevLIVE+ questionnaire, platform, and survey protocols					UNDP	MILG	71300	Local Consultant	PHP 44,037 / USD 784
	2.4. IC/System Developer: DevLIVE+ TOT for 7 LGUs							71300	Local Consultant	PHP 2,408,230 / USD 43,466
	2.4.1 Consultation and coordination and partnership					UNDP	MILG	75700	Training Workshop	PHP 731,689 / USD 12,710

	with the LGUs, MILG, BPDA, OCM, PSA + Presentation of DL+ Instruments and Survey Pre-Test w/ Geo-Tagging						71600	Travel	PHP 522,955 / USD 8,983
	2.4.2 IC/T&D Specialist: DevLIVE+ TOT for 7 LGUs						71300	Local Consultant	PHP 1,292,350 / USD 22,981
	2.5.2 PSA-led CBMS Training for LeAPS Program Core Team				UNDP	MILG	75700	Training / Workshop	PHP 937,040 / USD 16,567
					UNDP	MILG	71600	Travel	PHP 659,944 / USD 11,697
SUB-TOTAL (Output 2) w/o GMS									PHP 13,582,526 / USD 240,723

EXPECTED OUTPUTS**OUTPUT 3: The 5-year Digital Transformation Roadmap for Bangsamoro is established with sustainability measures**

Project Output Indicator/s	Baseline		Annual Target (Annual)	Cumulative Target (from Start Year) Start year: 2022	End-of-Project Target End year: 2023
	2020	0			
3.1 Digital Transformation Roadmap published and endorsed by the MILG	2020	0	0	0	1 Digital Transformation Roadmap
3.2 Number of discussion papers on Digital Transformation taken up by the BARMM government	2020	0	At least 1 Discussion Paper focused on women and marginalized group	At least 1 Discussion Paper focused on women and marginalized group	At least 2 Discussion Paper focused on women and marginalized group
3.3 Number of institutions, local and international, private, and public sectors included in a formal coalition to establish Digital Bangsamoro	2020	0	2	2	6
3.4 Number of developed operational modules and manuals	2020	0	1 Localized DSDL manual 1 Localized DevLIVE+ manual At least 4 e-services with manuals	1 Localized DSDL manual 1 Localized DevLIVE+ manual At least 4 e-services with manuals	1 Localized DSDL manual 1 Localized DevLIVE manual At least 30 e-services with manuals 1 Data Center manual

EXPECTED OUTPUTS	PLANNED ACTIVITIES	PLANNED SCHEDULE				RESPONSIBLE PARTY	FUNDING SOURCE	PLANNED BUDGET [P58.97=USD1 per UNORE Oct 01 2022]		
		2022						ACCOUNT CODE	DESCRIPTION	AMOUNT (PHP / USD)
		Q1	Q2	Q3	Q4					
OUTPUT 3: The 5-year Digital Transformation Roadmap for Bangsamoro is established with sustainability measures	3.6 Campaign for the institutionalization of LeAPS gains through MOAs/MOUs and BTA supported legislation					UNDP	MILG	75700	Training / Workshop	PHP 1,216,200 / USD 21,503
						UNDP	MILG	71600	Travel	PHP 244,492 / USD 4,326
	3.9 IEC, Advocacy, Knowledge Management					UNDP	MILG	74200	Audio Visual Costs / Print Production Costs	PHP 1,286,320 / USD 23,115
						UNDP	MILG	71300	Local Consultant	PHP 1,050,000 / USD 18,114
SUB-TOTAL (Output 3) w/o GMS									PHP 3,797,012 / USD 67,058	

EXPECTED OUTPUTS					
OUTPUT 4: Program managed efficiently					
Project Output Indicator/s	Baseline		Annual Target (Annual)	Cumulative Target (from Start Year) Start year: 2022	End-of-Project Target End year: 2023
4.1 Regular meetings of Project Board convened with agreements acted in a timely manner	2020	0	At least 1 per semester	At least 1 per semester	4
4.2 Percentage of quarterly targets achieved according to the approved communications plan	2020	0	100%	100%	100%
4.3 Regular and timely corporate and partner reporting, including updating of risk log	2020	0	3 QPR 1 APR Project Progress Report for partners	3 QPR 1 APR Project Progress Report for partners	6 QPR 1 APR 1 FPR

EXPECTED OUTPUTS	PLANNED ACTIVITIES	PLANNED SCHEDULE				RESPONSIBLE PARTY	FUNDING SOURCE	PLANNED BUDGET [P58.97=USD1 per UNORE Oct 01 2022]		
		2022						ACCOUNT CODE	DESCRIPTION	AMOUNT (PHP / USD)
		Q1	Q2	Q3	Q4					
OUTPUT 4: Program managed efficiently	4.1 Program management organization and maintenance					UNDP	MILG	71400	Service Contracts	PHP 5,653,291 / USD 101,585
						UNDP	MILG	72200	Office Equipment	PHP 256,210 / USD 4,530
	4.2 Program Board meetings, Work Planning, Monitoring and Reporting, and Quality Assurance					UNDP	MILG	75700	Training / Workshop	PHP 168,171 / USD 2,969
								71600	Travel	PHP 504,311 / USD 8,826
	4.3 Direct Programme Costs (DPC)					UNDP	MILG	64300	DPC - Staff	PHP 8,631,719 / USD 160,418
								74500	DPC - GOE	PHP 5,076 / USD 97
	SUB-TOTAL (Output 4) w/o GMS									PHP 15,218,778 / USD 278,425
	TOTAL ALL Outputs (w/o GMS)									PHP 107,173,001 / USD 1,916,847
GMS (3%)									PHP 1,321,456 / USD 23,818	
GRAND TOTAL w/ GMS									PHP 108,494,457 / USD 1,940,665	

II. MANAGEMENT ARRANGEMENTS

The LeAPS Program shall be implemented under the National Implementation Modality (NIM) with full UNDP Country Office Support. This means that UNDP will provide the necessary management and operational support to deliver LeAPS activities and results. UNDP support services shall be done in accordance with UNDP rules and regulations. On the other hand, MILG will be the Implementing Partner and has full programmatic control and full accountability for and ownership of project activities. UNDP will extend implementation assistance and technical advice through the LeAPS PMO to steady the effort until full institutional capacity is realized.

A LeAPS Program Board, a multi-stakeholder governance mechanism shall be established to ensure effective governance and management oversight. Senior officials of the MILG-BARMM and UNDP in the Philippines will serve as co-chairpersons of the Program Board. Stakeholders from other BARMM ministries, LGUs and partner CSOs may be invited to attend the Program Board meetings, as and when necessary.

The LeAPS Program Board shall meet at least once every semester for the following purposes:

- Provide overall guidance and direction and agree on substantive revisions to the program design, approach, implementing partner, theory of change or results framework made in response to changes in the development context or new evidence or learning. When there is a substantive change in the design, inputs and budget will also change which shall also needs approval of the LeAPS Program Board. In this process, the LeAPS Program Board may agree with the Program Manager on a tolerance for each detailed plan under the over-all multi-year workplan. The agreed tolerance⁴ should be written in the Project Document or approved LeAPS Program Board meeting minutes. It should normally not exceed 10 percent of the agreed budget at the activity level. Within the agreed tolerances, the Program Managers can operate without the intervention from the LeAPS Program Board.
- Assess the achievement of results.
- Assess risks to the LeAPS program, and agree on management actions and resources to address them effectively; and,
- Identify and address operational issues of LeAPS program implementation, including those that could lead to revisions of the LeAPS program implementation.

A UNDP Project Management Office (PMO) will be created to implement the day-to-day activities of the project following UNDP programme operations policies and procedures. The PMO will be composed of a LeAPS Program Manager⁵, Project and M&E Analyst⁶, Web Portal and e-Services Analyst⁷, Digital Center and ICT Support Analyst⁸, DevLIVE+ Analyst⁹, Communications and Advocacy Analyst¹⁰ and a Project Assistant¹¹, and will be supported by the Operations Team of the UNDP Philippines. The Project Management Office will be oversighted by the Team Leader of the Institutions and Partnerships Programme and the UNDP Head of Cotabato Office, under the overall guidance of the UNDP Resident Representative.

⁴ Tolerance is the permissible deviation from a plan (in terms of time and cost) without bringing the deviation to the attention of the next higher authority.

⁵Existing

⁶ New post and replaces the Project Officer and M&E officer posts.

⁷ New post

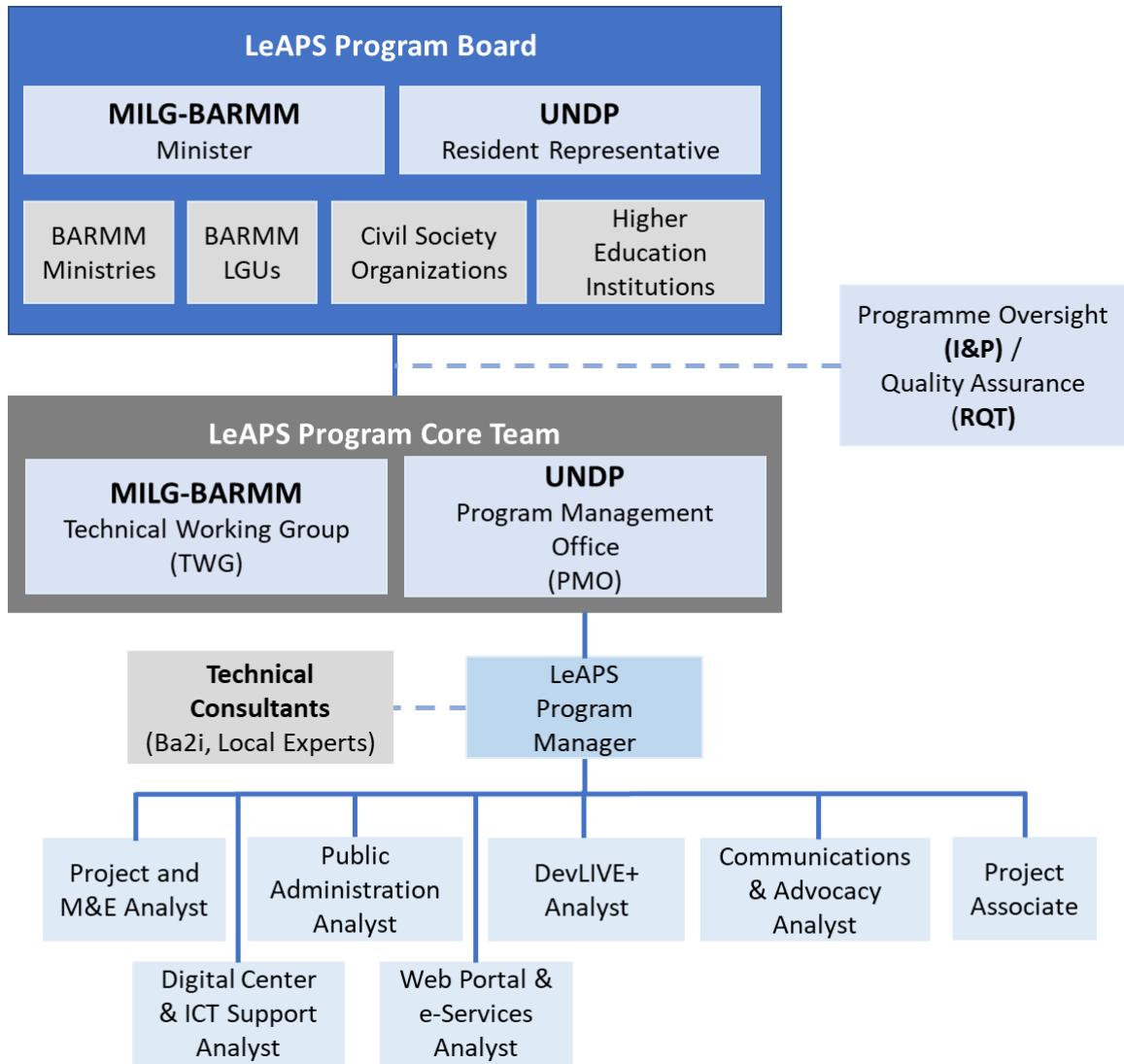
⁸ New post

⁹New post

¹⁰Existing

¹¹Existing

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III. MONITORING AND EVALUATION PLAN

In accordance with UNDP's programming policies and procedures, the project will be monitored through the following monitoring and evaluation plans:

Monitoring Plan

Objective & Output Statements	Performance Indicator	Baseline Value	End of Project Target	Means of Verification/ Data Source	Frequency of Data Collection	Responsible Person(s)	Frequency of Reporting	Resources	Risk and Assumption
Objective: A highly trusted governance aimed at co-creating and bringing meaningful citizen-centric services towards the digital transformation for an empowered Bangsamoro									
OUTPUT 1: E-services and Digital Centres established in pilot BARMM LGUs and Ministries and made accessible to women, senior citizens and PWDs	1.1 Number of core ICT infrastructure (servers and data with software systems) for e-Governance established	0	<p>1 fully functional and well-maintained Data Center</p> <p>1 Web Portal with e-services fully functional and well-maintained</p> <p>3 fully functional digital centers (2 LGUs, 1 Ministry)</p> <p>26 Digital Centers with interactive call centers set up (12 LGUs, 14 Ministries)</p>	<p>Signed Functionality Checklist</p> <p>Document Review / Dashboard</p> <p>Fieldwork</p> <p>Periodic Monitoring Report</p>	Monthly	<p><i>Data gathering:</i> Digital Center and ICT Support</p> <p><i>Analysis and Reporting:</i> Analyst Project and M&E Analyst</p> <p><i>Quality Assurance:</i> Programme Analyst</p>	Quarterly	Program Staff Time	<p><i>Assumption:</i> The Core ICT infrastructures are available in the market, and LGUs, Ministries and CSO willingly participate in the program implementation until the end of the program and have Budget allocation and Strategic Plan for digitalization of that are aligned with LeAPS program, and people find the ICT core</p>

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	1.2 Number of project trained women with increased ICT capacities focused on management of Digital Centres and Interactive Call Centres	0	100 trained women from LGUs 75 trained women from Ministries 20 trained women from CSOs Total Women Trained = 195	Signed Attendance sheet Pre-and-post Test results	Monthly	<i>Data gathering:</i> Digital Center and ICT Support Analyst / <i>Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Quarterly	Program Staff Time	infrastructures and e-services useful. <i>Risk:</i> As BARMM is newly established, political tension may lead to withdrawal funding support and natural and human-made disaster may disrupt program implementation at the LGU level.
	1.3 Pool of trainers from LGUs, Ministries, CSOs for Empathy Training and Digital Service Design Lab established with at least 50 percent women trainers	LGU-58 (55%,32, Females) Ministry-37 (45%, 17, Females) CSO-4 (0% Female) Total-99 (49%, 49, Females)	LGU= 20 (10 females) Ministry =10 (5 females) CSO = 2 (1 female)	Signed Attendance sheet Pre-and-post Test results	Monthly	<i>Data gathering, Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Quarterly	Program Staff Time	
	1.4 Number of individuals using Digital Centres and #DigitalBangsamoro portal (disaggregated by gender and marginalized groups - PWD, SCs)	0	TBD (contingent on approval of 14 LGUs)	TBD	Monthly	<i>Data gathering:</i> Digital Center and ICT Support Analyst <i>Analysis and Reporting:</i>	Quarterly	Program Staff Time	

						Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst			
	1.5 Number of LGUs and BARMM ministry with updated Citizen's Charter (e-services integrated)	0	3 Citizen's Charter (2 LGUs, 1 Ministry)	Citizen's Charter for the identified e-services	Monthly	<i>Data gathering:</i> Digital Center and ICT Support Analyst <i>Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Quarterly	Program Staff Time	
OUTPUT 2: BARMM local government units are able to collect gender-disaggregated household and sectoral data for use in local development and resilience planning.	2. 1 Number of LGUs with increased capacities on DevLIVE+ data collection, management, and analysis, including gender-sensitive data collection and analysis	8	14	Program Accomplishment and Performance evaluation report	Monthly	<i>Data gathering:</i> DevLIVE+ Analyst <i>Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Quarterly	Program Staff Time	<i>Assumption:</i> PSA (Philippine Statistics Authority) agreed to enhanced CBMS tool with DevLIVE+ tool, and government officials willingly participate to implement DevLIVE+ until the end of the program. <i>Risk:</i>
	2.2 Percentage of population of targeted barangays in BARMM are recorded in the DevLIVE+ platform	3%	50%	DevLIVE+ data dashboard Program Accomplishment report	Monthly	<i>Data gathering:</i> DevLIVE+ Analyst <i>Analysis and Reporting:</i>	Quarterly	Program Staff Time	

	disaggregated by sex					Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst			As BARMM is newly established, political tension may lead to withdrawal funding support and natural and human-made disaster may disrupt program implementation at the LGU level.
	2.3 Number of government officials with increased understanding on evidence-based planning	0	78	DevLIVE+ data dashboard Program Accomplishment report	Monthly	<i>Data gathering:</i> DevLIVE+ Analyst <i>Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Quarterly	Program Staff Time	
OUTPUT 3: The 5-year Digital Transformation Roadmap for Bangsamoro is established with sustainability measures	3.1 Digital Transformation Roadmap published and endorsed by the MILG	0	1	Published or Endorsed Digital Transformation Roadmap	Once, when DTR is published	<i>Data gathering:</i> Public Administration Analyst <i>Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Once, when DTR is published	Program Staff Time	<i>Assumption:</i> LGUs and Ministries have strategic digitalization plans, and willingly participate in establishing the 5-year Bangsamoro Digital Transformation Roadmap

	3.2 Number of discussion papers on Digital Transformation taken up by the BARMM government	0	2	Approved discussion paper	Annually	<i>Data gathering:</i> Public Administration Analyst <i>Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Annually	Program Staff Time	<i>Risk:</i> Absence of digital transformation strategic plans among LGUs and Ministries may delay the achievement of this Output.
	3.3 Number of institutions, local and international, private, and public sectors included in a formal coalition to establish Digital Bangsamoro	0	TDB	Copy of document formally establishing the coalition / MOUs / MOAs	Monthly	<i>Data gathering:</i> Public Administration Analyst <i>Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Quarterly	Program Staff Time	
	3.4 Number of developed operational modules and manuals	0	1 Localized DSDL manual 1 Localized DevLIVE+ manual At least 34 e-services with manuals 1 Localized DevLIVE	Approved module/manual	Monthly	<i>Data gathering:</i> Public Administration Analyst <i>Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i>	Quarterly	Program Staff Time	

			manual 1 Data Center manual			Programme Analyst			
OUTPUT 4: Program managed efficiently	4.1 Regular meetings of Project Board convened with agreements acted in a timely manner	0	4	Signed Attendance Shee Approved Minutes of Meeting	Semi-Annual	<i>Data gathering, Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Semi-Annual	Program Staff Time	<i>Assumption:</i> Donor and other relevant stakeholders willingly participate in Project Board meetings.
	4.2 Percentage of quarterly targets achieved according to the approved communications plan	0	100%	Communication Report / Update	Quarterly	<i>Data gathering:</i> Communication and Advocacy Analyst <i>Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Quarterly	Program Staff Time	<i>Risk:</i> Program staff leaving the program for better opportunities may lead to significant delays in the implementation of the program activities.

	4.3 Regular and timely corporate and partner reporting, including updating of risk log	0	6 QPR 2 APR 2 Project Progress Report for partners [with gender disaggregation]	Signed QPRs Signed APRs Approved Progress Report to partners [all with gender disaggregation data]	Quarterly Annually	<i>Data gathering, Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Quarterly Annually	Program Staff Time	
Country Program Document	1.2.1 Number of UNDP-assisted NGAs and LGUs implementing reforms and innovations for delivery and monitoring of services, public finance management, or public procurement.	0	39	Signed QPRs Signed APRs	Annually	<i>Data gathering, Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Annually	Program Staff Time	<i>Assumption:</i> NGAs and LGUs involve with the program will continue their participation until the end of the program <i>Risk:</i> As BARMM is newly established, political tension may lead to withdrawal funding support and natural and human-made disaster may disrupt program implementation at the LGU level.
	1.2.2 Number of NGAs and LGUs using the UNDP-assisted electronic-governance system	0	39	Signed QPRs Signed APRs	Annually	<i>Data gathering, Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Annually	Program Staff Time	

Tier Two: Development Outputs	2.3.2 Number of new measures that improved agility and responsiveness of local governance institutions for: <ul style="list-style-type: none"> • Basic service delivery • Prevention 	0	39	Signed QPRs Signed APRs	Annually	<i>Data gathering, Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Annually	Program Staff Time	<i>Assumption:</i> LGU and Ministries are able to institutionalize the e-services with updated Citizen's Charter. <i>Risk:</i> As BARMM is newly established, political tension may lead to withdrawal funding support and natural and human-made disaster may disrupt program implementation at the LGU level.
Tier Three: Organizational Effectiveness and Efficiency	1.1.1 Programme Quality Index (any of the following) <ul style="list-style-type: none"> • Lessons learned from evidence • Results and resources framework • Fully costed evaluation plan 	0	8	Signed QPRs Signed APRs	Annually	<i>Data gathering, Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Annually	Program Staff Time	<i>Assumption:</i> Program and Organizational staff's health and well-being are at peak throughout the life cycle of the program.

	1.3.5 Number of personnel trained in any of the ff: <ul style="list-style-type: none"> • Digital competencies • Data literacy • Complexity, system transformation and portfolio capabilities 	0	4	Signed QPRs Signed APRs	Annually	<i>Data gathering, Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Annually	Program Staff Time	<i>Risk:</i> Program staff leaving the program for better opportunities may lead to significant delays in the implementation of the program activities and affect organization effectiveness and efficiency.
	1.5.1 Percentage of project outputs that apply: <ul style="list-style-type: none"> • Digital solutions • Innovative solutions • South-South and triangular cooperation • Joint programmes / activities 	0	75%	Signed QPRs Signed APRs	Annually	<i>Data gathering, Analysis and Reporting:</i> Project and M&E Analyst <i>Quality Assurance:</i> Programme Analyst	Annually	Program Staff Time	

Evaluation Plan^{12A}

Evaluation Title	Partners (if joint)	Related Strategic Plan Output	UNDAF/CPD Outcome	Planned Completion Date	Key Evaluation Stakeholders	Cost and Source of Funding
Mid-Term Evaluation	MILG and UNDP	B.3 SP Output Alignment	B.1 CPD Outcome Alignment 1: The most marginalized, vulnerable and at-risk people and group benefits from inclusive and quality services and live in a supportive	March 2023	LGUs, Ministries, select users of the e-services	N/A
Terminal Evaluation	MILG and UNDP	2.2.1 Use of digital technologies and big data enabled for improved public		October 2023	LGUs, Ministries and select users	N/A

12 Optional, if needed

		<p>services and other government functions Number of countries using frameworks that leverage digital technologies and big data for:</p> <ul style="list-style-type: none"> a. Delivery and monitoring of Services b. Public engagement c. Access and protection of information d. Legal identity and civil registration e. Urban Development using Smart Technologies <p>Other critical public services (e.g., public procurement)</p>	<p>environment wherein their nutrition, food, security, and health are ensured/ protected</p> <p>B.2 CPD Output Indicator Alignment</p> <p>1.1.2 Number of UNDP assisted Municipalities with GAD communities having innovative monitoring platforms providing disaggregated data. [IRRF 1.1.1.3]</p> <p>1.2.1 Number of UNDP assisted NGAs and LGUs implementing reforms and innovations for delivery and monitoring of services, public finance management, or public procurement</p> <p>1.2.2 Number of NGAs and LGUs using the UNDP assisted electronic governance system. [IRRF 2.2.1.1]</p>			
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IV. ANNUAL PROCUREMENT PLAN (SEE SEPARATE WORKSHEET) - INDICATE FIELDS / INFORMATION NEEDED

Bureau: RBAP | **Business Unit:** Philippines | **Project ID:** 00128976 | **Year:** 2022 | **Report Date:** November 09, 2022

#	Request ID	Requester Name	Title of Procurement Action	Type of Procurement Action	Procurement Category	Estimated Contract Value (USD)	Is Amendment?	Amendment Value (USD)	Submission Date for Documents	Target Purchase Order Date (if Goods)	Planned Contract Start Date (if Civil Works, IC, or Services)
1	D-0000273916	Pauline Nicolas	3.9 IC: A/V and PRINT: IEC, advocacy, knowledge management	Services	Communication / Advocacy Services	63,299	No	0	04-Oct-22		06-Dec-22
2	D-0000273920	Pauline Nicolas	1.7 TRAVEL: VSAT installation and subscription for 5 LGUs + 5 ministries	Services	Software Development	14,993	No	0	04-Jul-22		05-Sep-22
3	PHL-0000176498	Pauline Nicolas	1.2 IC: Conduct of DSDL TOT Workshop (Season 3) for 5 LGUs + 5 ministries	Individual Contract	Individual Consultants - National	0	No	0	15-Mar-22		11-Apr-22
4	PHL-0000177853	Pauline Nicolas	No Cost Extension - Cubeworks	Services	Software Development	0	Yes	0	23-Mar-22		
5	PHL-0000180046	Pauline Nicolas	Short-term NPSA Arven Dela Cruz	Services	Other Services - Short-term NPSA	0	Yes	1,911	05-Apr-22		

6	PHL-0000181285	Pauline Nicolas	2.2 GOODS: Procurement of equipment GPS and Accessories for 7 LGUs	Goods	ICT Equipment	34,670	No	0	13-Apr-22	27-Jul-22	
7	PHL-0000181286	Pauline Nicolas	2.2 GOODS: Procurement of equipment Laptops and Tablets for 7 LGUs	Goods	ICT Equipment	63,257	No	0	13-Apr-22	27-Jul-22	
8	PHL-0000181481	Pauline Nicolas	1.3 Firm - Development of #DigitalBangsamoro portal (Phase 1)	Services	Software Development	500,000	No	0	14-Apr-22		15-Aug-22
9	PHL-0000183690	Pauline Nicolas	LTA Transport Service Provider in Mindanao	Services	Travel - LTA	0	Yes	0	09-May-22		
10	PHL-0000184001	Pauline Nicolas	Short-term NPSA Arven Dela Cruz Amendment 2	Services	Other Services - Short-term NPSA	0	Yes	3,806	25-Apr-22		
11	PHL-0000184937	Pauline Nicolas	DevLIVE+ Training Consultant	Individual Contract	Sourcing through ExpRes GPN Roster	0	No	0	20-May-22		01-Jul-22
12	PHL-0000185366	Pauline Nicolas	1.2: IC DSDL Training Consultant	Individual Contract	Individual Consultants - National	105,213	No	0	25-May-22		15-Jun-22
13	PHL-0000185370	Pauline Nicolas	Training and Development Specialist on DevLIVE+	Individual Contract	Individual Consultants - National	38,260	No	0	25-May-22		16-Jun-22
14	PHL-0000188184	Pauline Nicolas	IC NO Cost Extension - Interior Space Designer	Individual Contract	Individual Consultants - National	0	Yes	0	22-Jun-22		
15	PHL-0000188187	Pauline Nicolas	IC DevLIVE+ System Developer	Individual Contract	Individual Consultants - National	39,070	No	0	22-Jun-22		15-Jul-22
16	PHL-0000188438	Pauline Nicolas	IC No Cost Extension - ICT Specialist	Individual Contract	Individual Consultants - National	0	Yes	0	23-Jun-22		

17	PHL-0000188521	Juan Romo	1.2 Training Hotel for Strategic Planning and Team Building and DSDL TOT Workshop	Services	Hotel – Accommodation, Event Hosting, including catering	185,192	No	0	22-Jun-22		17-Jul-22
18	PHL-0000190132	Pauline Nicolas	1.2 IC - Documenter	Individual Contract	Individual Consultants - National	658	No	0	27-Jun-22		15-Jul-22
19	PHL-0000190284	Juan Romo	Monitoring, Reporting, and Learning Consultant for Localizing e-Governance for Accelerated Provision	Individual Contract	Individual Consultants - National	4,112	No	0	04-Jul-22		08-Jul-22
20	PHL-0000190491	Pauline Nicolas	1.2 IC - Strategic Planning	Individual Contract	Individual Consultants - National	5,937	No	0	28-Jun-22		04-Jul-22
21	PHL-0000192872	Pauline Nicolas	LeAPS Communications Equipment	Goods	ICT Equipment	10,753	No	0	08-Aug-22	05-Sep-22	
22	PHL-0000193671	Pauline Nicolas	IC No Cost Extension - Strategic Planning Consultant	Individual Contract	Individual Consultants - National	0	Yes	0	17-Aug-22		
23	PHL-0000193672	Pauline Nicolas	IC No Cost Extension - Strategic Planning Documenter	Individual Contract	Individual Consultants - National	0	Yes	0	17-Aug-22		
24	PHL-0000195804	Pauline Nicolas	11.9 FIRM: Streamlining the Human-Centered Digital Center/Space experience for citizens - 2 Pilot +	Services	Other Services - Construction of Interior Space Fit-Out for the Digital Centers with Interactive Call Centers and MIL	114,280	No	0	19-Jul-22		10-Oct-22
25	PHL-0000196399	Pauline Nicolas	IC No Cost Extension 2 - Strategic Planning Consultant	Individual Contract	Individual Consultants - National	0	Yes	0	15-Sep-22		

26	PHL-0000197413	Juan Romo	1.4 FIRM: Procurement, setup, and installation of ten (10) VSATS to ten (10) LGUs + one (1) year Int	Goods	ICT Equipment	74,663	No	0	28-Sep-22	30-Nov-22	
27	PHL-0000198254	Pauline Nicolas	IC No Cost Extension - Strategic Planning Documenter	Individual Contract	Individual Consultants - National	0	Yes	0	06-Oct-22		
28	PHL-0000198364	Juan Romo	1.3 IC Web Portal and e-Services Consultant	Individual Contract	Desk Review/Open Competitive Process	17,653	No	0	07-Sep-22		17-Sep-22
29	PHL-0000200029	Pauline Nicolas	1.4 FIRM: Procurement and set-up of ICT Equipment - (Lot 1) MILG Data Center w/ Training; (Lot 2) Di	Services	Other Services - ICT Equipment	901,335	No	0	21-Oct-22		17-Dec-22
30	PHL-0000200055	Juan Romo	1.1 IC: National Social Environmental Safeguards (SES) Specialist	Individual Contract	Individual Consultants - International	30,000	No	0	12-Oct-22		28-Oct-22
31	PHL-0000200057	Pauline Nicolas	Amendment 2: Cubeworks	Services	Software Development	0	Yes	0	26-Oct-22		
32	PHL-0000201095	Pauline Nicolas	IC: Animation Consultant	Individual Contract	Individual Consultants - National	9,489	No	0	07-Nov-22		11-Nov-22
33	PHL-0000201096	Pauline Nicolas	IC: Multimedia Storytelling Consultant	Individual Contract	Individual Consultants - National	8,626	No	0	07-Nov-22		11-Nov-22
TOTAL						2,221,460		5,717			
Grand Total (Estimated Contract Value+ Amendment Value)							2,227,177				

V. RISK LOG (UPLOAD IN ATLAS: GRANTS > PROJECT MANAGEMENT > APPROVED PROJECTS > RISKS)

N o.	Description	Risk Category	Impact & Probability	Risk Treatment / Management Measures	Owner
1	<p>Budget allocated for the LeAPS Program in 2022 might be delayed, significantly reduced, or not be released, based on consultation with LeAPS Program Core Team group composed of UNDP and MILG.</p> <p>According to members of the LeAPS Core Team, changes in the leadership of the BARMM due to 2022 national and local elections may bring competing interests and priorities, and program might be deprioritized in the budget deliberation October of this year</p>	STRATEGIC	<p>High</p> <p>L = 5 I = 5</p>	<p>Deliver proof of concepts of the simplified government e-services uploaded in #DigitalBangsamoro Portal before end of 2023. Results would be shared to legislative and executive branches of BARMM to encourage more support and resources to LeAPS program.</p>	<p>Mitzi Anne Mendoza, LeAPS Program Manager, I & P</p>
2	<p>Establishing the Bangsamoro Digital Transformation Roadmap for BARMM might take more time than the life cycle of LeAPS program beyond 2023, based on consultation with LeAPS Program Core Team composed of UNDP and MILG</p> <p>According to members of the LeAPS Core Team, there's no specific coordinating body for BARMM digital transformation efforts. Need to wait for the new Parliament's action about this concern before the end of this year.</p>	STRATEGIC	<p>Substantial</p> <p>L = 4 I = 4</p>	<p>Work closely with BICTO and MILG to organize Ministries and LGUs, respectively, in harmonizing the different ICT plans of the BARMM ministries and incorporate it in the digital transformation roadmap planned by the LeAPS Program before 2023.</p>	<p>Mitzi Anne Mendoza, LeAPS Program Manager, I & P</p>
3	<p>Conduct of and participation to the program activities like DSDL, DevLIVE+ and deployment of VSAT and Digital centers to target LGUs might be delayed by 3 to 6 months, based on consultation with LeAPS Program Core Team composed of UNDP and MILG.</p> <p>Based on technical assessment conducted for target LGUs, occurrence of clan wars and disputes by other armed group and other violent extremist</p>	SECURITY	<p>High</p> <p>L = 4 I = 5</p>	<p>Monthly monitoring to assess the peace and conflict situation of target municipalities through the UNDSS situationnaire will be conducted. Will coordinate closely with peace and security sector in cases of clan feuds occur.</p>	<p>Mitzi Anne Mendoza, LeAPS Program Manager, I & P</p> <p>Arven De La Cruz, LeAPS Project and M& Analyst, I & P</p>

	groups during any period of the LeAPS Program timeframe.				
4	<p>There might be limited or inaccessible internet connectivity and power supply in the target LGUs throughout the life cycle of the LeAPS program, based on assessment conducted for target local government units.</p> <p>Based on technical assessment conducted for target LGUs, there is insufficient internet service providers and regional power supply providers/companies in BARMM region. No definite timeframe is seen by LGUs when the insufficiency is resolved.</p>	ORGANIZATIONAL	<p>Moderate</p> <p>L = 4 I = 3</p>	Conduct robust market scoping within and outside the region and technical assessment will be conducted to determine the exact needs of each identified LGU and ministry sites within the first six months of the program implementation.	Mitzi Anne Mendoza, LeAPS Program Manager, I & P
5	<p>There might be insufficient staff at municipal level to implement & manage program components such as DSDL, DevLIVE+, digital centers and the #DigitalBangsamoro portal, based on assessment conducted for target LGUs in the first year of the program.</p> <p>Based on technical assessment conducted for target LGUs, not enough qualified civil servants are capacitated or able to meet the required skills and expertise to implement and managed the goods and services to be delivered within the project timeline</p>	ORGANIZATIONAL	<p>Substantial</p> <p>L = 4 I = 4</p>	Coordinate regularly with MILG-TWG on the number of staffing, qualifications & skillsets required in every good and service to be delivered to ensure LGU and Ministry personnel are capacitated to implement and manage the goods and services.	Mitzi Anne Mendoza, LeAPS Program Manager, I & P
6	<p>Stricter community quarantine measures and local lock downs might be imposed during any period of life cycle of the LeAPS program, based on assessment conducted for target local government units and LeAPS Core Team.</p> <p>According to the LeAPS Core Team, the threat of COVID-19 to health and safety of stakeholders (including the suppliers) in the targeted municipalities may continue as only 51% of BARMM population are vaccinated as of July 2022</p>	OPERATIONAL	<p>Substantial</p> <p>L = 4 I = 4</p>	Integrate blended learning approach and similar strategies as part of the design of the capacity development activities. Organize workshops in consideration of local protocols and with strict compliance with the basic health and safety protocols.	<p>Mitzi Anne Mendoza, LeAPS Program Manager, I & P</p> <p>Juan Carlos Romo, LeAPS Project Associate, I & P</p>
7	Privacy protocols might be breached, misused and corrupted when #Digitalbangsamoro web portal is established and DevLIVE+ implementation is	ENVIRONMENTAL	<p>Moderate</p> <p>L=4</p>	Strengthen support to the LGUs and Ministries on the integration of the Data Privacy Act in the	Mitzi Anne Mendoza, LeAPS Program Manager, I & P

	<p>completed within the project timeframe, based on assessment conducted for target LGUs and LeAPS Program Core Team.</p> <p>According to the LeAPS Core Team, lenient compliance of the Data Privacy Act and mishandling of data by the assigned focal to manage the #digitalbangsamoro web portal and DevLIVE+ database during the implementation of the program</p>		I=2	implementation of the deliverables by developing project modules on data privacy and backend data security and privacy measures embedded in the system.	Mark Marcos, LeAPS Program DevLIVE+ Specialist, I & P
8	<p>Combining the CBMS tools with the DevLIVE+ tool might be needed to get the approval of the PSA - National and delay the implementation of the DevLIVE+ by 2 to 3 months, based on consultation with LeAPS Program Core Team.</p> <p>According to the LeAPS Core Team, LGUs might be required to implement the Philippine Statistics Office (PSA's) Community Based Monitoring System (CBMS) for their data collection in 2022.</p>	STRATEGIC	<p>Moderate</p> <p>L=3</p> <p>I=3</p>	Hold coordination meetings with MILG, PSA National, PSA BARMM, and UNDP. Onboard a technical consultant within the first 6 months of the LeAPS program to upgrade DevLIVE+ following the CBMS questionnaire localized for BARMM context.	<p>Mitzi Anne Mendoza, LeAPS Program Manager, I & P</p> <p>Mark Marcos, LeAPS Program DevLIVE+ Specialist, I & P</p>
9	<p>Safety and security of LeAPS PMO and target participants as well assets would be at risk if landslides, floodings, and other natural disasters might happen within the program lifecycle, based on assessment conducted for target LGUs.</p> <p>Based on technical assessment conducted for target LGUs, floods and landslides in target provinces and municipalities due to Typhoons and LPAs usually occur during 3rd and 4th Quarters every year.</p>	ENVIRONMENTAL	<p>Moderate</p> <p>L=3</p> <p>I=3</p>	Continued monitoring of the weather situation a week before any travel or activity will be conducted, work closely with the MILG and UNDSS when a natural hazard is anticipated, and follow strictly the advice of security focal point.	<p>Mitzi Anne Mendoza, LeAPS Program Manager, I & P</p> <p>Arven De La Cruz, LeAPS Project and M&# Analyst, I & P</p>
10	<p>Program might encounter budget deficit due to rising prices of goods and services resulting to weakening PHL peso, based on consultation with LeAPS Program Core Team composed of UNDP and MILG.</p> <p>Global recession or fluctuation in foreign exchange due to Covid19 pandemic, rising prices of oil and Ukraine-Russian war which the World Bank predicts to exist until 2023.</p>	FINANCIAL	<p>Moderate</p> <p>L= 4</p> <p>I=2</p>	Will conduct regular market research to look for options with the same quality and specifications required by the program. Monthly budget review will be held to address the effect of fluctuations, and adjust strategies and activities, if needed.	<p>Mitzi Anne Mendoza, LeAPS Program Manager, I & P</p> <p>Juan Carlos Romo, LeAPS Project Associate, I & P</p>

